

RESOLUTION NO. 2025 - 166

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, ACCEPTING THE EMERGENCY MEDICAL SERVICES (EMS) TRANSPORTATION & OPTIMIZATION STUDY CONDUCTED BY AP TRITON CONSULTING AND DIRECTING THE CITY MANAGER TO PURSUE THE DEVELOPMENT OF A MUNICIPAL AMBULANCE TRANSPORT SYSTEM.

WHEREAS, the National City Fire Department (NCFD), in coordination with AP Triton Consulting, conducted a comprehensive Emergency Medical Services (EMS) Transportation & Optimization Study to evaluate operational performance, financial sustainability, and long-term service delivery models; and

WHEREAS, the study found that the NCFD currently provides a high-performing Advanced Life Support (ALS) first-response system covering approximately nine square miles and responding to over 10,000 incidents annually, nearly half of which are medical in nature; and

WHEREAS, through its operational and financial assessment, AP Triton identified a significant opportunity to improve fiscal sustainability, system reliability, and local control by transitioning to a City-operated municipal ambulance transport model; and

WHEREAS, among the five delivery models evaluated, the Ambulance Operator Model—staffed by non-sworn EMTs and paramedics—produced the strongest financial outcome, with an estimated annual surplus of \$509,799 while maintaining service reliability; and

WHEREAS, the analysis revealed that a City-operated model would enable participation in federal and state reimbursement programs, including the Public Provider Ground Emergency Medical Transport (PP-GEMT) program and the Quality Assurance Fee (QAF) program, which together could yield an estimated annual fiscal benefit exceeding \$900,000; and

WHEREAS, when combined with PP-GEMT reimbursement, the system achieves the highest long-term return on investment, providing both fiscal stability and operational control; and

WHEREAS, the study further recommends adopting a public provider framework, leveraging supplemental funding programs, implementing an enterprise fund model, investing in a permanent Fire Station 33, and maintaining data-driven oversight using continuous QA/QI performance metrics; and

WHEREAS, the findings demonstrate that a City-operated ambulance transport system would enhance service reliability, improve fiscal sustainability, and align with National City's goal of providing equitable, high-quality emergency medical care to all residents.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF NATIONAL CITY, CALIFORNIA, DOES RESOLVE, DECLARE, DETERMINE, AND ORDER AS FOLLOWS:

Section 1. That the City Council hereby accepts and files the Emergency Medical Services (EMS) Transportation & Optimization Study conducted by AP Triton Consulting.

Section 2. That the City Council also hereby authorizes the City Manager to evaluate the costs associated with the study's recommendations as part of the subsequent development phase and recommendations will be brought back to the City Council for approval.

Section 3. The City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original Resolutions.

PASSED and ADOPTED this 18th day of November, 2025.

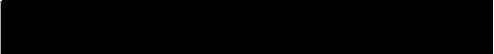


Ron Morrison, Mayor

ATTEST:


for  Shelley Chapel, MMC, City Clerk

APPROVED AS TO FORM:



Barry J. Schultz, City Attorney

Passed and adopted by the City Council of the City of National City, California, on November 18, 2025 by the following roll-call vote, to-wit:

Ayes: Molina, Rodriguez, Yamane, Bush, Morrison

Nays: None.

Absent: None.

Abstain: None.

AUTHENTICATED BY: Ron Morrison
Mayor of the City of National City, California



Shelley Chapel
City Clerk of the City of National City, California

BY:



for Shelley Chapel, MMC, City Clerk